

STRATEGIC PLAN 2017 → 2022 → 2032



Boca Raton, Florida
June 2017



Table of Contents

Strategic Planning for the City of Boca Raton	1
Boca Raton Vision 2032	3
Boca Raton City Government: Mission	9
Boca Raton City Government: Financially Sustainable	11
City of Boca Raton Plan 2017 – 2022	13
City of Boca Raton Action Agenda 2017 – 2018	30

This report and all related materials are copyrighted. This report may be duplicated for distribution to appropriate parties as needed. No unauthorized duplication is allowed, including for use in training within your organization or for consulting purposes outside your organization. All requests for duplication must be submitted in writing.

STRATEGIC PLANNING FOR THE CITY OF BOCA RATON

Strategic Planning Model for the City of Boca Raton

Value-based principles that describe the preferred future in 15 years

VISION

Boca Ratonation
“You Have Arrived”

Strategic goals that focus outcome-base objectives and potential actions for 5 years

PLAN

Map
“The Right Route”

Focus for one year – a work program: policy agenda for Mayor and Council, management agenda for staff; major projects

EXECUTION

Itinerary
“The Right Direction”

Principles that define the responsibility of City government and frame the primary services – core service businesses

MISSION

Vehicle
“The Right Bus”

Personal values that define performance standards and expectations for employees

CORE BELIEFS

Fuel
“The Right People”

BOCA RATON VISION 2032

Boca Raton Vision 2032

BOCA RATON 2032 has
GREAT NEIGHBORHOODS ^(A) **and**
a *VIBRANT DOWNTOWN* ^(B) **that are**
BEAUTIFUL BY DESIGN. ^(C)

BOCA RATON 2032 is a
GLOBAL ECONOMIC CENTER. ^(D)

Our Residents enjoy BOCA RATON 2032's
BEACH AND WATERWAY, ^(E)
ARTS AND CULTURE, ^(F) **and**
HIGH QUALITY RECREATIONAL OPPORTUNITIES. ^(G)

THE PREMIER COMMUNITY

Boca Raton Vision 2032

PRINCIPLE A

GREAT NEIGHBORHOODS

► Means

1. Feeling safe in our homes and in our neighborhoods
2. Strong neighborhood organizations working in partnership with the City
3. Quality, well-maintained residences that are up to code
4. Preservation of neighborhood character and integrity
5. Walkable and pedestrian, bike-friendly community
6. Trails connecting neighborhoods to parks and recreation venues, to employment centers and community destinations
7. Dependable and comfortable intra-city public transportation network used by choice

PRINCIPLE B

VIBRANT DOWNTOWN

► Means

1. Regional destination for entertainment, events – special place for concerts, events, festivals and cultural arts
2. Choice of diverse residential options: condo, luxury rental, hotel loft
3. Transportation circulator
4. Exciting restaurants and unique retail for residents and visitors to enjoy
5. Convenient access with affordable, accessible parking structure
6. Walkable Downtown
7. Buildings with architectural character

PRINCIPLE C

BEAUTIFUL BY DESIGN

► Means

1. Sustainable landscaped, well-maintained streetscapes, medians and ROWs
2. Views of ocean and waterways
3. Buildings with architectural character blending old and new, and adaptable complimentary uses
4. Unique, attractive gateways to Boca Raton
5. Clean and litter free
6. Trees providing shade throughout the city and residential neighborhoods
7. Open, green spaces throughout the city

PRINCIPLE D

GLOBAL ECONOMIC CENTER

► Means

1. Headquarters and regional offices for national and international corporations
2. Convenient access to highway and transit systems for moving products and providing employee access; and to state of the art telecommunications system
3. FAU Research Park and Business Incubator
4. Bio-tech research and manufacturing businesses linked to research hospitals
5. Airport supporting businesses and the local economy
6. Diverse local economy
7. High paying job opportunities for residents
8. Major hospital and healthcare center
9. Strong tourist based economy
10. Major universities and colleges

PRINCIPLE E

BEACH AND WATERWAYS

► Means

1. Clean, well-maintained shoreline and safe beach
2. Renourished beach
3. Commercial and recreational activities on the beach in specific locations
4. Convenient public access and parking, including boat ramp(s) and facilities
5. Accessible Intracoastal Waterway and canals
6. Variety of ways to enjoy our beach and waterways that are open to the community

PRINCIPLE F

ARTS AND CULTURE

► Means

1. Community funding for arts and culture
2. State of the art amphitheater for a variety of performances at Mizner Park
3. Quality programs from Florida Atlantic University and Lynn University at City facilities
4. Municipal facilities including Libraries and Sugar Sand Park Willow Theatre providing culture and arts opportunities
5. Variety of scheduled performances and events with high attendance
6. Diverse cultural arts opportunities for all ages, including museums, galleries and entertainment venues

PRINCIPLE G

HIGH QUALITY RECREATIONAL OPPORTUNITIES

► **Means**

1. Top-quality parks with a variety of venues
2. Well-maintained athletic fields for residents of the City, Beach and Parks District
3. Recreational programs for all ages with high level of participation
4. Trails for recreation purposes
5. Fields and facilities for national and international events, including competitive leagues and revenue producing tournaments
6. Support for an active, healthy lifestyle

BOCA RATON CITY GOVERNMENT OUR MISSION

Boca Raton City Government: Our Mission

The City is *FINANCIALLY SOUND* to provide

***WORLD CLASS SERVICES RESPONSIVE
TO OUR COMMUNITY,***

to *ENGAGE OUR COMMUNITY* and

**to develop *PARTNERSHIPS FOR
COMMUNITY BENEFITS.***

The City is *FINANCIALLY SOUND* to provide

A WORLD CLASS LOCAL GOVERNMENT

FINANCIALLY SUSTAINABLE BOCA RATON CITY GOVERNMENT

Financially Sustainable City Government

Balanced Budget: Matching Services/Service Levels with Approved Revenues

Reserve Fund/Fund Balance: Maintained

Bond Rating: “AAA” Retained

New Revenue Sources to Support Defined Services, Service Levels

**Use of Public-Private Partnerships:
Expand/Leverage Resources; Community Benefits Local Economy**

Diverse Tax Base: Positive Business Climate and Relationship

CITY OF BOCA RATON PLAN 2017 – 2022

City of Boca Raton

Goals 2022

Financially Sound City

World Class Municipal Services

Strong Partnership with Community

Vibrant and Sustainable City

Goal 1

Financially Sound City

OBJECTIVES

1. Efficient, cost-effective delivery of City services
2. AAA Bond Rating
3. Investing in the City’s future – capital projects and projects with a return on investment
4. Proactively seeking revenues to support defined services and service levels
5. Reserves consistent with defined City policies
6. Become a “Global Economic Center” with a diverse and expanding economy and job opportunities

MEANS TO RESIDENTS

1. Affordable city government
2. Continuation of high service levels
3. Prudent, responsible spending of tax dollars and fees
4. Protecting property values

**SHORT TERM CHALLENGES
AND OPPORTUNITIES**

1. Funding for staffing and salary increases in order to be competitive in the marketplace
2. Providing adequate resources to support “World Class” municipal services, facilities and infrastructure
3. Expenditure growth greater than revenue growth
4. Increasing service demands and limited capacity of the City organization
5. Increasing operating costs for the City: materials, fuel, health insurance, utilities, pensions
6. Increase in revenues from Downtown not supporting increase demands for municipal services
7. Potential economic downturn (2018 – 2020)

**LONG TERM CHALLENGES
AND OPPORTUNITIES**

1. Reducing the cost of service delivery through organizational efficiencies and outsourcing to private or public organizations
2. Funding for operations and maintenance of all facilities and infrastructure
3. Growing costs of pensions and potential cost containment
4. Finding permanent funding mechanism for public transit
5. Increasing non resident participation in recreation programs

POLICY ACTIONS 2017 – 2018

1. Business Retention/Expansion: Strategy and Actions
2. Economic Development Plan: Strategy and Implementation
3. Smart City/Technology Business Development Strategy

MANAGEMENT ACTIONS 2017 – 2018

- 1.

MANAGEMENT IN PROGRESS 2017 – 2018

1. New Billing Software: Emergency Medical Services
2. Purchase Order Documents to Laserfiche System
3. Economic Development Project: P2P
4. Insurance Broker Service Contract
5. Labor Contracts
 - a. FOP
 - b. IAFF
6. BID Data Analysis Report

ON THE HORIZON 2018 – 2022

1. Annexation: Policy Direction, Actions (including Highland Beach)
2. Mizner Park Potential Buyout
3. Pensions: Direction
4. CRA: Long Term Analysis
5. Beach Re-nourishment: Funding Options
6. Procurement Code: Review/Update

Goal 2

World Class Municipal Services

OBJECTIVES

1. Retain and hire top quality City employees
2. Partner with the community in delivering services and public education
3. Professional, highly competent and motivated City workforce at appropriate levels
4. Continuous improvement of City service management and service delivery
5. Maintain state of the art systems
6. Ongoing training to upgrade staff skill sets
7. High level of customer service

MEANS TO RESIDENTS

1. Reliable City service at a high level
2. Customer-friendly City staff
3. Timely response to a service request
4. Use of state of the art techniques
5. Well-maintained City facilities and infrastructure

**SHORT TERM CHALLENGES
AND OPPORTUNITIES**

1. Attracting and retaining top quality City employees through competitive compensation
2. Succession planning and management with an aging City workforce
3. Upgrading City facilities that support increasing operating efficiency and operational productivity
4. Placing more emphasis on innovation
5. Adequate resources to support increasing service demands and customer expectations
6. Balancing streamlining process and regulatory/code requirements
7. Increasing computer-based crimes and fraud

**LONG TERM CHALLENGES
AND OPPORTUNITIES**

1. Resources (staff and funding) to support defined City services and service levels that are “World Class”
2. Updating City technology (hardware/software) to enhance service delivery and customer service
3. Developing mechanisms to reward outstanding performance and to maintain certification
4. Residents’ expectations versus the City organization reality in service delivery
5. Providing proactive e information with high public expectations

POLICY ACTIONS 2017 – 2018

1. Culture of Innovation
2. Development Process Streamlining
3. Human Resource Planning: Succession and Development
4. City Campus Master Plan
5. City Services and Staffing Levels

MANAGEMENT ACTIONS 2017 – 2018

1. Golf Courses: Direction
 - a. Ocean Breeze Golf Course
 - b. West Golf Course
2. Sanitation Services: Direction

MANAGEMENT IN PROGRESS 2017 – 2018

1. Electronic EP&Z Review
2. Just FOIA Payment Portal
3. City Clerk New Scanners: Implementation
4. Cues Software Integration
5. Mobile Incident Command Unit
6. Agenda Routing Process
7. Business Tax Online

MANAGEMENT IN PROGRESS 2017 – 2018
(Continued)

8. Employee Assistance Program
9. Cardiac Monitors: Replacement, Training
10. Public Safety System Mapping Replacement
11. Senior Leadership Program: Development, Kickoff
12. Pontem Software Integration
13. Canal Trash and Vegetation Removal Program: RFQ, Partnership with City, Budget FY 18
14. Records Management Policy: Public Records Request
15. Fire Operations Software Part 2: Implementation
16. City Hall Front Desk: Employee Staffing
17. Special Events Permit
18. Water/Wastewater Collection System Critical Infrastructure Redundancy Study
19. Phone System: Replacement
20. Supervisory Training Program for Managers and Supervisors: Introduction
21. Automated Meter Reading (AMR): Pilot Project Report
22. Human Resource Records: Digitization
23. Records Management Training: Archiving Records, Destroying Records, JustFOIA
24. Social Media Policy
25. Fire Technology Upgrades
 - a. ImageTrend Elite – Incident Reporting
 - b. Web Version Telestaff – Upgrade
26. New Radio System for PSIM Building
27. Police Re-Accreditation
 - National
 - State

MANAGEMENT IN PROGRESS 2017 – 2018

(Continued)

27. Patrol Rifle Program: Expansion
28. Temporary Specialty Vehicle Storage
29. Data System, Upgrades (Maximo/GIS)
30. ERP
 - a. RFP
 - b. Agreement
31. Police Services Facility Master Plan: Vehicle Storage, 6500 Plan
32. Fleet Management GPS System Procurement and Implementation
33. Police Technology Upgrades
 - a. Professional Standards Software
 - b. VCS Scheduling Time and Attendance
 - c. AWARE IPS – CAD, Automated License Plate, Video
 - d. Smart Force by Adventos
 - e. OPS Force by Corona Solutions
 - f. FTO Module by Sunguard PS
 - g. Intelligence Module by Sunguard PS
 - h. Incident Management by Rhodium Notification Module by Sunguard PS
34. Geovista Re-Filming and Street Sign Inventory
35. Unmanned Aircraft System (UAS) Program
36. Hapsite Gas Chromatograph/Mass Spectrometer
37. 75' Ladder Truck: Replacement
38. Medic Units (2): Replacement

MAJOR PROJECTS 2017 – 2018

1. Gumbo Limbo Boardwalk: Phase 2 – Design
2. Public Safety Information Management System (PSIMS) Center
3. Communications Tower: Replacement (1) – West
4. Additional Emergency Potable Water Interconnect with Palm Beach County
5. City Council Chambers: Video Production – Upgrade
6. Dixie Highway Reclaimed Water Distribution System Expansion: Design
7. Playground Renovations
 - a. Red Reef Park
 - b. George Snow Park
8. Major Lift Stations
 - a. 33
 - b. 226
9. Diesel Generator Catalytic Converter: Regulatory Requirements
10. Building 1B Rehabilitation Project: Design
11. Woodlands Park Sewer Improvements: Design
12. Water Treatment Plant C02 Tank Replacement
13. Building Hardening
 - a. 25
 - b. 29
 - c. 33
 - d. 52

MAJOR PROJECTS 2017 – 2018

(Continued)

14. Utility Services Building: Hardening
15. Park Restrooms Renovation
 - a. South Beach Park
 - b. South Beach Pavilion
 - c. Red Reef Park (Central)
 - d. Red Reef Park (North)
16. Park Maintenance Facilities: Design
 - a. Spanish River Park
 - b. Countess de Hoernle Park
17. Lake Wyman Park Renovation: Design, Permits
18. Lift Station and Remote Locations Telemetry: Upgrade
19. Wastewater Plant Headworks and Primary Clarifier Rehabilitation
20. Membrane Pre-Treatment Pressure Filter System – Upgrade – Design, Construction
21. Wastewater Treatment System Primary Clarifiers – Expansion: Design, Construction

ON THE HORIZON 2018 – 2022

1. Community Outreach and Engagement Strategy: Best Practices, Report with Options, Direction
2. Sustainability Office: Direction
3. City App: Expansion, Evaluation, Direction, Funding
4. Fire Boat: Acquisition
5. Lake Wyman Road Sewer and Water Upgrade
6. Police Training Facility
7. Community Survey
8. New Community Center
9. Additional Athletic Fields

Goal 3

Strong Partnership with Community

OBJECTIVES

1. Well-informed residents with convenient access to City information and services
2. Residents involved in City government
3. Residents trust and have confidence in City government
4. Strong relationship with private sector, universities, colleges and hospitals
5. Strong relationship with neighborhoods and community-based organizations
6. Effective use of technology for communications and service delivery
7. Strong relationship with other governmental entities: Beach and Park District, Airport Authority, other cities, Palm Beach County

MEANS TO RESIDENTS

1. Opportunities to get involved
2. City listening to you and your input
3. Easy access to City government
4. Timely, understandable information from the City
5. Leverage community resources for community benefit

**SHORT TERM CHALLENGES
AND OPPORTUNITIES**

1. Providing correct, helpful information and addressing misinformation or facts
2. Establishing ongoing communications between the City and the partners
3. Defining the City's role and participation with each partnership
4. Partnerships impacting City projects and services
5. Working with resident's groups, homeowners associations and other community based organization
6. Residents desire for "instant" communications

**LONG TERM CHALLENGES
AND OPPORTUNITIES**

1. Finalizing agreements with partners
2. Moving from individual agendas to focus on the community as a whole
3. Working with universities and colleges: Florida Atlantic University, Lynn University, Palm Beach State College
4. Working with the business community: Business Development Board, Chamber of Commerce

POLICY ACTIONS 2017 – 2018

1. Beach and Park District
2. Florida Atlantic University
 - a. Campus Agreement
 - b. Town Gown: Workshop, Direction
 - c. Student Housing

ON THE HORIZON 2018 – 2022

1. Education/Arts Programming and Involvement: Expansion
2. Public Schools Strategy and Actions
 - a. Mental Health Counselors
 - b. High Speed Internet Service at Home
3. Performing Arts Center

MANAGEMENT IN PROGRESS 2017 – 2018

1. Hospital
 - a. Garage
 - b. Master Plan
2. Free Speech Zone at Sanborn Square

Goal 4

Vibrant and Sustainable City

OBJECTIVES

1. People feeling safe and secure
2. Thriving and vibrant Downtown
3. Preserve our City's natural resources
4. Expand local economy and business opportunities
5. Stimulate redevelopment in specific areas
6. Achieve a balanced sustainable community among personal livability, environmental stewardship, economic opportunity and community building
7. Enhance the appearance of the visible City infrastructure

MEANS TO RESIDENTS

1. Protection of property values
2. Predictable growth and development
3. Economic and job opportunities in the City – near home
4. Easy movement within the City
5. Choices: where to live, what to do

**SHORT TERM CHALLENGES
AND OPPORTUNITIES**

1. Maintaining a safe community
2. Attracting major business investment to Boca Raton
3. Increasing traffic congestion: Downtown and Citywide
4. Addressing Downtown parking needs
5. Responding to changing federal and state regulations and mandates
6. “College Town” impacts from FAU on the City and neighborhoods including 20th Street and student housing
7. Complexity of outdated zoning redevelopment processes and land use regulations
8. Role of technology in creating a safe community
9. Defining and funding the City’s role in arts and culture

**LONG TERM CHALLENGES
AND OPPORTUNITIES**

1. Expanding access and use of the waterfront
2. Aging, dated visible City infrastructure needing major maintenance or replacement
3. Increased use of the FEC Railroad and expanding rail traffic
4. Limited options to expand road and sidewalk infrastructure
5. Developers expectations for the City to make changes in order to make their project work
6. Differing ideas and expectations on projects

POLICY ACTIONS 2017 – 2018

1. University District Conceptual Master Plan
2. Complete Streets Policy
3. Comprehensive Waterfront Master Plan
4. Downtown Traffic Alternative Study
 - a. Transit Alternatives
 - b. One Way Pair Study
5. Midtown Development: Plan and LDRs
6. Land Development Code
7. Art in Public Places

MANAGEMENT ACTIONS 2017 – 2018

1. Downtown Parking Study
2. Downtown Parking Garage
3. Sign Code
4. Comprehensive Plan
5. Chapter 21 (Flood Damage Prevention and Protection) Ordinance
6. Medical Marijuana Ordinance
7. Red Reef Park/Gumbo Limbo Nature Center Master Plan

MANAGEMENT IN PROGRESS 2017 – 2018

1. Storm Water Master Plan: Completion
2. Northwest Planning Area Transit Funding Study (Council Presentation)
3. Roadway Transfer Agreement: FDOT, Palm Beach County
4. Active (Real Time) Arterial Traffic Management Implementation
5. CDBG Neighborhood Improvement Projects (4)
6. 4th Avenue Feasibility Study
7. Downtown Marketing Forum: Quarterly

MAJOR PROJECTS 2017 – 2018

1. Eastbound Left Turn Lanes (Palmetto Park Road at NW 12th Avenue)
2. All Aboard Florida Quiet Zones
3. Spanish River I-95 Interchange Project (FDOT)
4. N.E. 32nd Street at Intracoastal Waterway Seawall: Design
5. Hillsboro El Rio Park Improvements: Design, Construction
6. Adaptive Traffic Signal Timing Project
7. Downtown Wayfinding Signs: Design, Funding
8. S.W. 18th Street (Dixie Highway to El Rio Canal)
9. Sidewalk Trip Hazard Removal Program: Neighborhood (3)

MAJOR PROJECTS 2017 – 2018

(Continued)

10. Downtown Street Lights Replacement: Design
11. Gumbo Limbo Pump Tank Replacement: Design
12. Wildflower Park Project: Seawall, Bridge Pathway, Overall Design, Temporary Open [9/17]

ON THE HORIZON 2018 – 2022

1. Planned Mobility: Matrix Review
2. Downtown Pattern Book (Design Tool Guide): Breakdown/Re-Evaluation of “Elements”, 4035 Modifications
3. Special Events Policy Framework, Guidelines
4. Rental Housing Registration and Inspection Program
5. Neighborhood Revitalization/Incubator Business: Regulation Development
6. Mobility Element: Comprehensive Plan (including Mobility Fee)
7. Waterways Regulations: Legislative Advocacy
8. Downtown Plan: Update
9. Older Neighborhoods Revitalization: Policy Framework, Strategy, City Actions
10. Sustainability Action Plan
11. Historic Preservation Ordinance (Certified Local Government)
12. City Code for Land Development and Traffic: Update
13. City Code of Ordinances Amendments and Engineering Design Standards Manual
14. Noise Ordinance: Review/Revision
15. Land Acquisition: Opportunities, Direction

CITY OF BOCA RATON ACTION AGENDA 2017 – 2018

City of Boca Raton

Policy Agenda 2017 – 2018

Business Retention/Expansion: Strategy and Actions

Economic Development Plan: Strategy and Implementation

Smart City/Technology Business Development Strategy

Culture of Innovation

Development Process Streamlining

Human Resource Planning: Succession and Development

City Campus Master Plan

City Services and Staffing Levels

Beach and Park District

Florida Atlantic University: Campus Agreement; Town Gown: Workshop, Direction; Student Housing

University District Conceptual Master Plan

Complete Streets Policy

Comprehensive Waterfront Master Plan

Downtown Traffic Alternative Study

Midtown Development: Plan and LDRs

Land Development Code

Art in Public Places

City of Boca Raton

Management Agenda 2017 – 2018

Golf Courses: Direction

Sanitation Services: Direction

Hospital: Garage, Master Plan

Downtown Parking Study

Downtown Parking Garage

Sign Code

Comprehensive Plan

Chapter 21 (Flood Damage Prevention and Protection) Ordinance

Medical Marijuana Ordinance

Red Reef Park/Gumbo Limbo Nature Center Master Plan

City of Boca Raton

Management in Progress 2017 – 2018

New Billing Software: Emergency Medical Services
Purchase Order Documents to Laserfiche System
Economic Development Project: P2P
Insurance Broker Service Contract
Labor Contracts: FOP, IAFF
BID Data Analysis Report
Electronic EP&Z Review
Just FOIA Payment Portal
City Clerk New Scanners: Implementation
Cues Software Integration
Mobile Incident Command Unit
Agenda Routing Process
Business Tax Online
Employee Assistance Program
Cardiac Monitors: Replacement, Training
Public Safety System Mapping Replacement
Senior Leadership Program: Development, Kickoff

Pontem Software Integration

Canal Trash and Vegetation Removal Program: RFQ, Partnership with City, Budget FY 18

Records Management Policy: Public Records Request

Fire Operations Software Part 2: Implementation

City Hall Front Desk: Employee Staffing

Special Events Permit

Water/Wastewater Collection System Critical Infrastructure Redundancy Study

Phone System: Replacement

Supervisory Training Program for Managers and Supervisors: Introduction

Automated Meter Reading (AMR): Pilot Project Report

Human Resource Records: Digitization

Records Management Training: Archiving Records, Destroying Records, FOIA

Social Media Policy

Fire Technology Upgrades: ImageTrend Elite – Incident Reporting, Web Version Telestaff – Upgrade

New Radio System for PSIM Building

Police Re-Accreditation: National, State

Patrol Rifle Program: Expansion

Temporary Specialty Vehicle Storage

Data System, Upgrades (Maximo/GIS)

ERP: RFP, Agreement

Police Services Facility Master Plan: Vehicle Storage, 6500 Plan

Fleet Management GPS System Procurement and Implementation

Police Technology Upgrades
Geovista Re-Filming and Street Sign Inventory
Unmanned Aircraft System (UAS) Program
Hapsite Gas Chromatograph/Mass Spectrometer
75' Ladder Truck: Replacement
Medic Units (2): Replacement
Storm Water Master Plan: Completion
Northwest Planning Area Transit Funding Study (Council Presentation)
Roadway Transfer Agreement: FDOT, Palm Beach County
Active (Real Time) Arterial Traffic Management Implementation
CDBG Neighborhood Improvement Projects (4)
4th Avenue Feasibility Study
Downtown Marketing Forum: Quarterly

City of Boca Raton

Major Projects 2017 – 2018

Gumbo Limbo Boardwalk: Phase 2 – Design
Public Safety Information Management System (PSIMS) Center
Communications Tower: Replacement (1) – West
Additional Emergency Potable Water Interconnect with Palm Beach County
City Council Chambers: Video Production – Upgrade
Dixie Highway Reclaimed Water Distribution System Expansion: Design
Playground Renovations: Red Reef Park, George Snow Park
Major Lift Stations: 33, 226
Diesel Generator Catalytic Converter: Regulatory Requirements
Building 1B Rehabilitation Project: Design
Woodlands Park Sewer Improvements: Design
Water Treatment Plant C02 Tank Replacement
Building Hardening: 25, 29, 33, 52
Utility Services Building: Hardening
**Park Restrooms Renovation: South Beach Park, South Beach Pavilion, Red Reef Park (Central),
Red Reef Park (North)**
Park Maintenance Facilities: Design

Lake Wyman Park Renovation: Design, Permits
Lift Station and Remote Locations Telemetry: Upgrade
Wastewater Plant Headworks and Primary Clarifier Rehabilitation
Membrane Pre-Treatment Pressure Filter System – Upgrade – Design, Construction
Wastewater Treatment System Primary Clarifiers – Expansion: Design, Construction
Eastbound Left Turn Lanes (Palmetto Park Road at NW 12th Avenue)
All Aboard Florida Quiet Zones
Spanish River I-95 Interchange Project (FDOT)
N.E. 32nd Street at Intracoastal Waterway Seawall: Design
Hillsboro El Rio Park Improvements: Design, Construction
Adaptive Traffic Signal Timing Project
Downtown Wayfinding Signs: Design, Funding
S.W. 18th Street (Dixie Highway to El Rio Canal)
Sidewalk Trip Hazard Removal Program: Neighborhood (3)
Downtown Street Lights Replacement: Design
Gumbo Limbo Pump Tank Replacement: Design
Wildflower Park Project: Seawall, Bridge Pathway, Overall Design Temporary Open [9/17]